

Section 03

# Corporate Information

Financial Data ..... 85  
Stock Information ..... 87  
Company Outline ..... 89

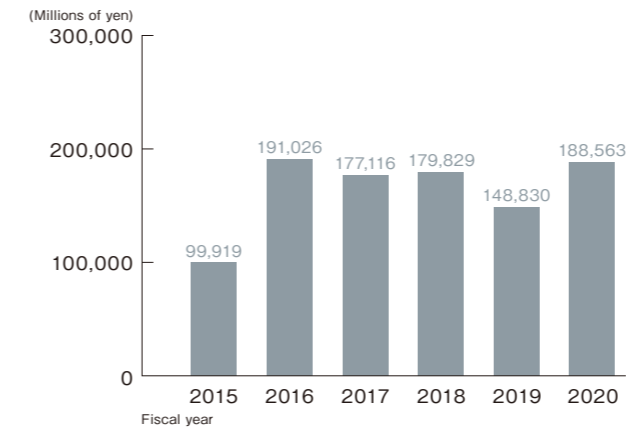
# Financial Data

## Trend in principal management indicators and other financial data

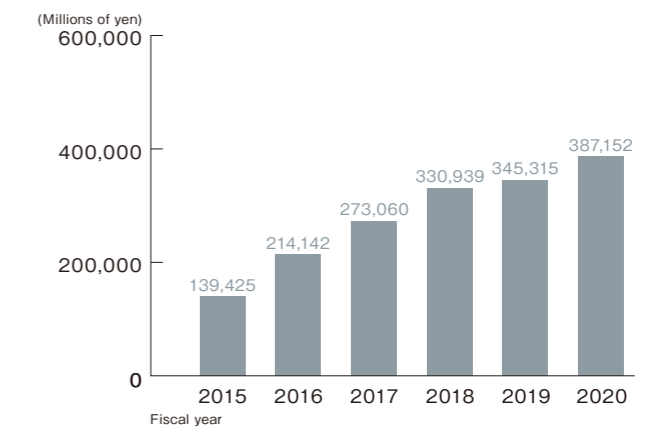
Fiscal year	112 <sup>th</sup> (Millions of yen)	113 <sup>th</sup> (Millions of yen)	114 <sup>th</sup> (Millions of yen)	115 <sup>th</sup> (Millions of yen)	116 <sup>th</sup> (Millions of yen)	117 <sup>th</sup> (Millions of yen)	117 <sup>th</sup> (Thousands of U.S. dollars)
End of fiscal year	March 2016	March 2017	March 2018	March 2019	March 2020	March 2021	March 2021
Value of orders received	¥ 99,919	¥ 191,026	¥ 177,116	¥ 179,829	¥ 148,830	¥ 188,563	\$ 1,703,224
Order backlog	¥ 139,425	¥ 214,142	¥ 273,060	¥ 330,939	¥ 345,315	¥ 387,152	\$ 3,497,000
Net sales	¥ 113,088	¥ 116,309	¥ 118,199	¥ 121,951	¥ 134,454	¥ 146,727	\$ 1,325,326
Operating income	¥ 9,189	¥ 10,974	¥ 10,030	¥ 11,604	¥ 9,600	¥ 10,474	\$ 94,601
Ordinary profit	¥ 9,646	¥ 11,606	¥ 10,670	¥ 12,334	¥ 10,301	¥ 11,029	\$ 99,618
Profit attributable to owners of parent	¥ 7,817	¥ 8,551	¥ 7,847	¥ 8,854	¥ 7,445	¥ 7,529	\$ 68,009
Comprehensive income	¥ 7,149	¥ 9,937	¥ 10,177	¥ 7,325	¥ 5,881	¥ 8,345	\$ 75,376
Capital investment	¥ 1,089	¥ 342	¥ 505	¥ 638	¥ 1,564	¥ 2,420	\$ 21,861
Depreciation	¥ 840	¥ 850	¥ 789	¥ 797	¥ 917	¥ 1,036	\$ 9,358
R&D expenditures	¥ 743	¥ 972	¥ 928	¥ 960	¥ 1,154	¥ 1,047	\$ 9,457
Net assets	¥ 58,809	¥ 67,727	¥ 76,726	¥ 83,088	¥ 85,040	¥ 90,555	\$ 817,950
Total assets	¥ 132,614	¥ 140,201	¥ 151,489	¥ 155,989	¥ 163,498	¥ 177,742	\$ 1,605,471
Net assets per share (JPY or USD)	¥ 708.18	¥ 815.77	¥ 924.25	¥ 1,000.34	¥ 1,043.15	¥ 1,109.87	\$ 10.03
Net income per share (JPY or USD)	¥ 94.55	¥ 103.43	¥ 94.93	¥ 107.10	¥ 90.36	¥ 92.73	\$ 0.84
Cash dividends (JPY or USD)	¥ 11.00	¥ 13.00	¥ 16.00	¥ 22.00	¥ 31.00	¥ 36.00	\$ 0.33
Diluted net income per share (JPY or USD)	—	—	—	—	—	—	—
Capital adequacy ratio(%)	44.1	48.1	50.4	53.0	51.8	50.7	50.7
Return on equity(%)	14.1	13.6	10.9	11.1	8.9	8.6	8.6
Price-to-earnings ratio	10.7	10.5	12.3	12.3	13.3	25.8	25.8
Cash flows from operating activities	¥ 6,728	¥ 9,590	¥ 5,141	¥ 10,817	¥ (11,733)	¥ (1,680)	\$ (15,183)
Cash flows from investing activities	¥ (445)	¥ 143	¥ (328)	¥ (1,382)	¥ (202)	¥ (2,053)	\$ (18,550)
Cash flows from financing activities	¥ (2,900)	¥ (1,787)	¥ (1,670)	¥ (9,120)	¥ (4,350)	¥ 1,903	\$ 17,193
End-of-year balance of cash and cash equivalents	¥ 48,335	¥ 57,132	¥ 60,283	¥ 61,027	¥ 44,753	¥ 42,957	\$ 388,023
Number of employees	3,366	3,447	3,609	3,619	3,816	3,925	3,925

Note: 1. U.S. dollar amounts are shown solely for the convenience of readers and are translated at the rate of ¥110.71 to U.S.\$1.00, the exchange rate prevailing at March 31, 2021.  
2. Ordinary income is a measure of accounting profit that equals operating income plus other income minus other expenses, except for extraordinary items under Japanese GAAP.

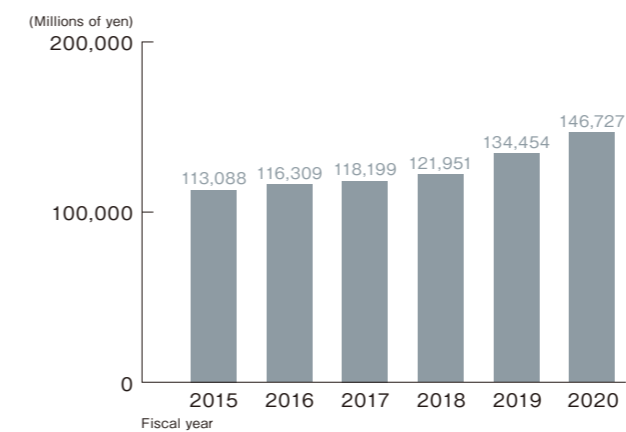
### 1 Value of orders received



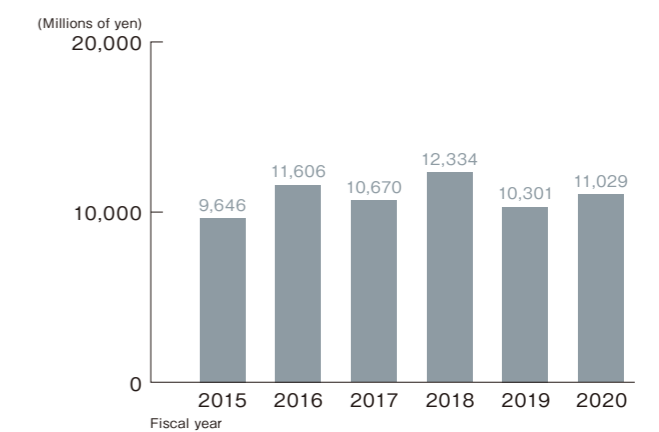
### 2 Order backlog



### 3 Net sales



### 4 Ordinary profit



## Trend by segment (FY2020)

Segment	(Millions of yen)			
	Value of orders received	Net sales	Operating income	Order backlog
Domestic Environment and Energy Business	160,591	120,771	11,475	377,143
Overseas Environment and Energy Business	883	1,189	(141)	427
Package Boiler Business	17,524	16,932	641	4,521
Equipment and Systems Business	10,166	8,271	877	5,348
Sub-total	189,165	147,163	12,852	387,441
Adjustment	(601)	(436)	(2,378)	(288)
Total	188,563	146,727	10,474	387,152

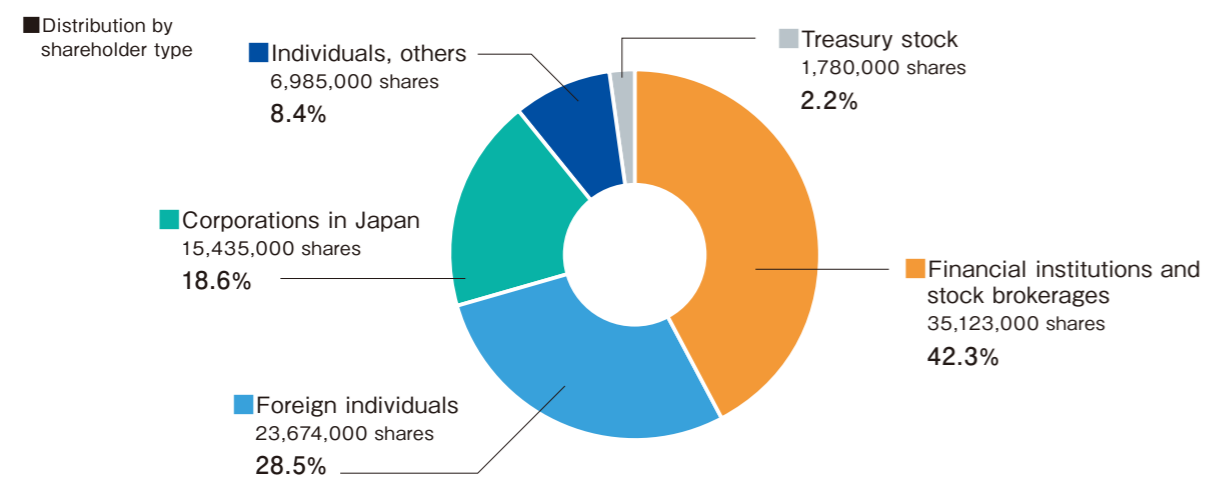


## Stock Information

### Basic share information (as of March 31, 2021)

Business year	April 1 to March 31
Annual General Meeting of Shareholders	June
Record date	Voting rights at the Annual General Meeting of Shareholders: March 31 Distribution of surplus: Year-end dividend: March 31 Interim dividend: September 30
Shareholder registry and special account administrator	Mizuho Trust & Banking Co., Ltd.
Contact information	Stock Transfer Agency Department, Mizuho Trust & Banking Co., Ltd. 2-8-4 Izumi, Suginami-ku, Tokyo 168-8507 Toll-free (within Japan) : 0120-288-324
Method of public notice	Electronic notices (published on the company's website ( <a href="https://www.takuma.co.jp/english/">https://www.takuma.co.jp/english/</a> )) If it is not possible to publish electronic notices due to an accident or other unforeseen circumstance, public notices will be published in the <i>Nihon Keizai Shimbun</i> .
Listed stock exchange	Tokyo Stock Exchange (stock code: 6013)
Share unit	100
Total number of authorized shares	321,840,000
Total number of issued shares	83,000,000
Number of shareholders	6,335

### Shareholder distribution (as of March 31, 2021)

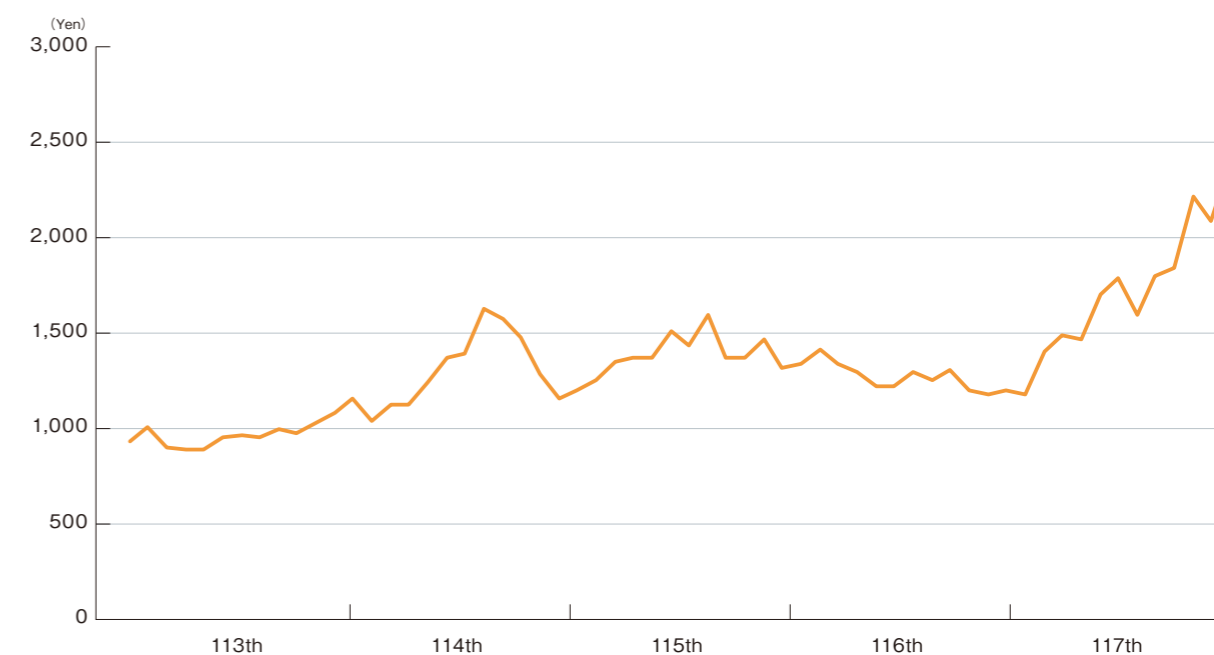


### Major shareholders (top 10) (as of March 31, 2021)

Shareholder	Number of shares	Shareholding ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	8,445,000	10.4
Custody Bank of Japan, Ltd. (Trust Account)	5,919,000	7.3
Mizuho Trust & Banking Co., Ltd. (Retirement Benefits Trust, Mizuho Bank, Ltd. Account) Custody Bank of Japan, Ltd. (Re-entrustment)	4,022,000	5.0
Nippon Life Insurance Company	3,593,000	4.4
HIKARI TSUSHIN, INC.	3,091,000	3.8
JP MORGAN CHASE BANK 380072	2,120,000	2.6
JP MORGAN CHASE BANK 385632	1,796,000	2.2
TAKUMA CO., LTD. Kyoeikai	1,785,000	2.2
Sumitomo Mitsui Banking Corporation	1,621,000	2.0
CEP UK-THREADNEEDLE INVESTMENT FUNDS ICVC-JAPAN FUND	1,520,000	1.9

Notes 1. As of March 31, 2021, Takuma held 1,780,000 shares of treasury stock. Those shares were excluded when calculating the shareholding ratio for major shareholders as listed above.  
2. Shareholding ratio figures do not include treasury stock (1,780,000 shares).

### Share price



# Company Outline

## Company Outline

Name	TAKUMA CO., LTD.
Head office location	2-2-33 Kinrakuji-cho, Amagasaki, Hyogo 660-0806, Japan TEL +81-6-6483-2609 / FAX +81-6-6483-2751 (operator)
Representative Director	Hiroaki Nanjo, President and CEO
Established	June 10, 1938
Capital	JPY 13,367,457,968 (as of March 31, 2021)
Main businesses	The design, construction and superintendence of a wide variety of boilers, plant machinery, pollution prevention plants, environmental equipment plants, and heating and cooling equipment and feed-water / drainage sanitation equipment and facilities The design, construction and superintendence of civil, architecture and other works
Number of employees (non-consolidated)	894 (as of March 31, 2021)
Number of employees (consolidated)	3,925 (as of March 31, 2021)

## Permits and registrations

### Head Office, branch offices, and other business offices

Construction license (Minister of Land, Infrastructure, Transport and Tourism license, Special 2-6129) / Construction consultant registration (Minister of Land, Infrastructure, Transport and Tourism registration, Construction 01-10202) / First-class architect office registration (01A02903) / ISO 9001 quality management system certification

### Harima Factory

ISO 9001 quality management system certification / ISO 14001 environmental management systems certification / Manufacture of thermal equipment for power generation (Ministry of Economy, Trade and Industry) / Permission to manufacture boilers and pressure vessels, permission to manufacture cranes (Ministry of Health, Labour and Welfare) / Manufacture of specific high-pressure gas facilities (Ministry of Economy, Trade and Industry)



JQA-1952  
ISO 9001 certification  
Head Office, Osaka Office,  
Tokyo Branch, Chubu  
Branch, Kyushu Branch,  
Hokkaido Branch and  
Harima Factory



JQA-EM0313  
ISO 14001  
certification  
Harima Factory

## The Takuma Group Network (as of June 25, 2021)

See Takuma's website for details.

### Takuma's business offices

- 1 Head Office (Amagasaki, Hyogo)
- 2 Osaka Office (Osaka)
- 3 Tokyo Branch (Minato-ku, Tokyo)
- 4 Hokkaido Branch (Sapporo, Hokkaido)
- 5 Tohoku Branch (Sendai, Miyagi)
- 6 Chubu Branch (Nagoya, Aichi)
- 7 Kyushu Branch (Fukuoka)
- 8 Okinawa Branch (Ginowan, Okinawa)
- 9 Harima Factory (Takasago, Hyogo)
- 10 Taipei Branch (Taipei, Taiwan)

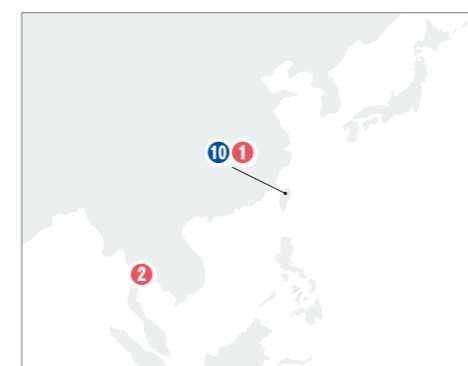
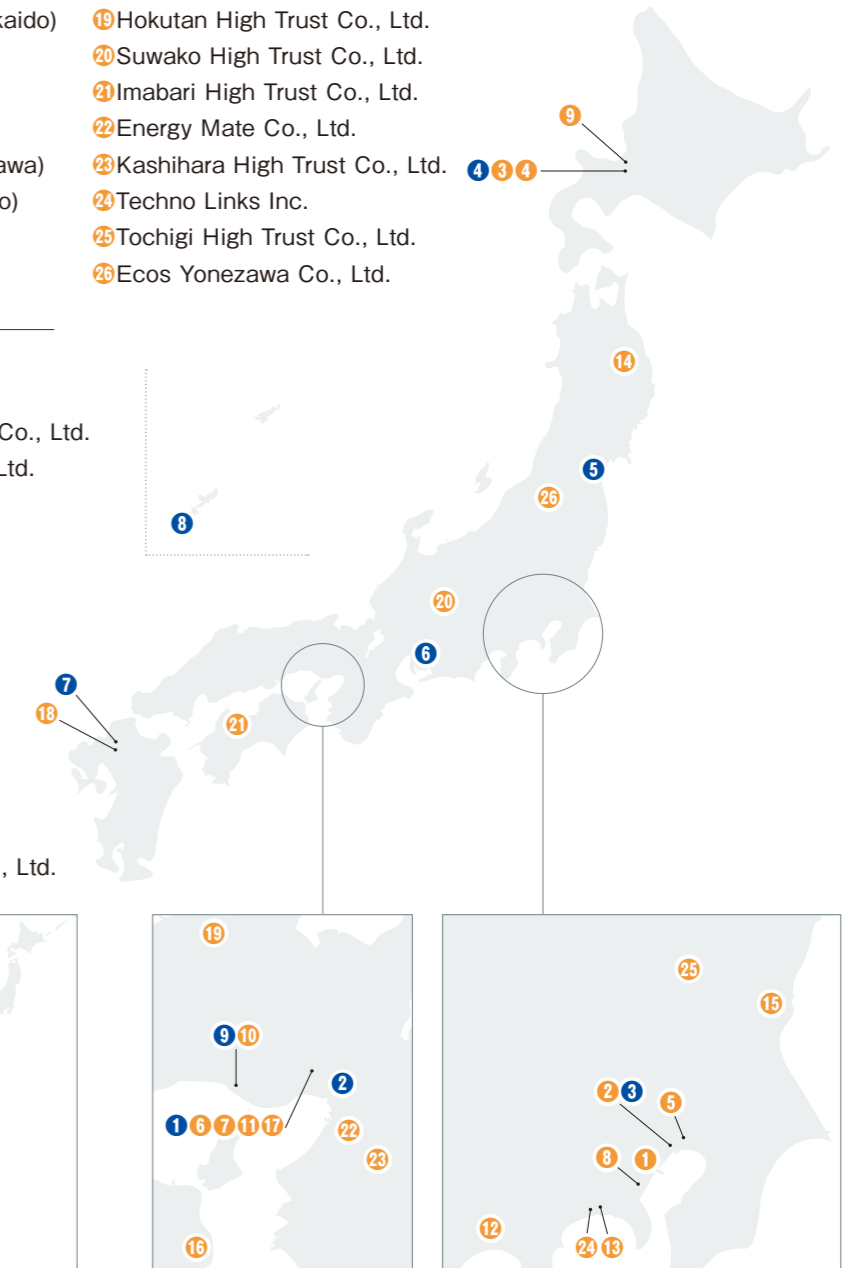
- 16 Anan High Trust Co., Ltd.
- 17 Takuma Energy Co., Ltd.
- 18 Kurume High Trust Co., Ltd.
- 19 Hokutan High Trust Co., Ltd.
- 20 Suwako High Trust Co., Ltd.
- 21 Imabari High Trust Co., Ltd.
- 22 Energy Mate Co., Ltd.
- 23 Kashihara High Trust Co., Ltd.
- 24 Techno Links Inc.
- 25 Tochigi High Trust Co., Ltd.
- 26 Ecos Yonezawa Co., Ltd.

### Group companies overseas

- 1 Taiden Environtech Co., Ltd.
- 2 Siam Takuma Co., Ltd.

### Group companies in Japan

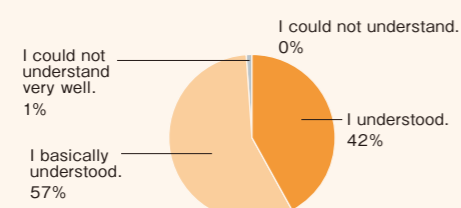
- 1 Nippon Thermoener Co., Ltd.
- 2 Takuma Technos Co., Ltd.
- 3 Hokkaido Sanitary Maintenance Co., Ltd.
- 4 Takuma Technos Hokkaido Co., Ltd.
- 5 Sunplant Co., Ltd.
- 6 Takuma Engineering Co., Ltd.
- 7 Takuma System Control Co., Ltd.
- 8 Dan-Takuma Technologies Inc.
- 9 Kyoritsu Setsubi Co., Ltd.
- 10 Kankyo Sol-Tech Co., Ltd.
- 11 Takuma Plant Co., Ltd.
- 12 Nagaizumi High Trust Co., Ltd.
- 13 Fujisawa High Trust Co., Ltd.
- 14 Iwate-Kenpoku Clean Co., Ltd.
- 15 Hitachinaka-Tokai High Trust Co., Ltd.



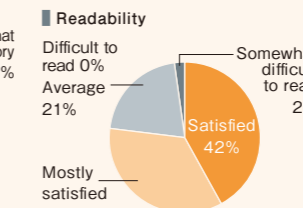
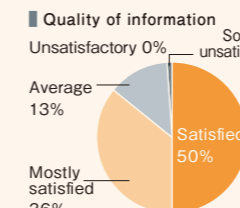
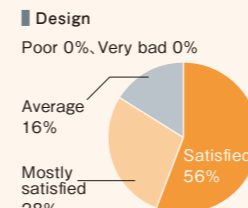
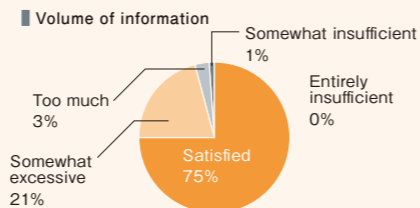
## Takuma CSR Report 2020 Questionnaire Survey Results

Survey period: July 2020 to June 2021  
Number of respondents: 1137

Q1 Did you understand the activities of our company?



Q2 What is your level of satisfaction regarding this Report?



Q3 Which items were you interested in? (Select up to three, top five responses.)

