

# A MESSAGE FROM THE PRESIDENT

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Takuma has been contributing to the development of Japanese industry through innovative energy technologies ever since founder Tsunekichi Takuma perfected the Takuma boiler in 1912.

In recent years the marketplace has been undergoing a sea change, as evidenced by factors such as the diversification of energy technologies and the intensification of environmental concerns. To address these challenges, Takuma is marshalling group companies in an effort to revolutionize the way we develop breakthrough technologies. At the same time, we are leveraging the broad engineering capabilities that lie at the base of our competitive advantage in an aggressive effort to become a provider of comprehensive services such as private finance initiatives and public-private partnerships. In this way we hope to both create new businesses and expand the areas in which we are active.

The Kyoto Protocol went into force in February 2005, the result of many nations working together to combat global warming. For Takuma, this international drive to reduce carbon dioxide emissions is a welcome development. We intend to make use of the technological advantages we have gained through experience in areas such as biomass power generation in both domestic and international markets as we intensify our push to offer solutions for large projects around the world.

“Energy” and “environment” are keywords that promise to tell much of humankind’s development in the twenty-first century. Takuma counts these areas among its core businesses and looks forward to building its value by bolstering its technological and problem-solving capabilities.



A handwritten signature in black ink, appearing to read 'H. Tejima', with a stylized flourish at the end.

**Hajime Tejima**  
President and CEO